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June 26, 2026

Company name: Fuji Die Co., Ltd.
Representative: Masanobu Tsuda
Representative Director and President
(Securities code: 6167, TSE Prime Market)
Contact: Masao Takayasu
Director,
Division Director of Administration Division
Phone: +81-3-3759-7182

Notice Concerning the Execution of a Business Alliance Agreement with DIJET INDUSTRIAL CO., LTD.

As announced in the press release “Notice Concerning Commencement of Discussions Toward Business Alliance with DIJET INDUSTRIAL CO., LTD.” dated May 15, 2026, Fuji Die Co., Ltd. (the “Company”) has been discussing a business alliance (the “Business Alliance”) with DIJET INDUSTRIAL CO., LTD. (“DIJET INDUSTRIAL”) regarding alloys that reduce the use of critical minerals such as tungsten and cobalt. As a result of discussions, the two companies have reached an agreement on the areas of cooperation and the implementation framework. Accordingly, the Company resolved to enter into a business alliance agreement at the meeting of the Board of Directors held on June 24, 2026, and executed the business alliance agreement today.

Please note that this matter does not fall under the timely disclosure standards of the Tokyo Stock Exchange and is voluntarily disclosed.

1. Purpose of Business Alliance

The Company and DIJET INDUSTRIAL have each been engaged in manufacture and sales of cemented carbide tools and molds, and both have supported global manufacturing for more than three quarters of a century. However, as has been reported in the news recently, the supply and demand situation and price fluctuations of tungsten, the primary raw material for cemented carbide, have been affected by China's tightening of export controls on critical minerals, and the business environment surrounding our industry is becoming increasingly uncertain.

Ever since China announced export restrictions on critical minerals including tungsten on February 4, 2025, the Company has continued its efforts to maintain the stable supply of carbide wear-resistant tools and molds to its customers. Additionally, in October 2025, it launched a recycling business for carbide wear-resistant tools and molds to make effective use of limited critical minerals.

Furthermore, the Company has long been working on the development of new alloys based on the concept of

minimizing the use of tungsten and cobalt, which are susceptible to geopolitical risks. In March 2023, it developed and launched “ST60”, and in October 2025, it developed and began sales of “STN30”, which offers greater wear resistance.

As the Company move forward with these initiatives, it views the mitigation of geopolitical risks as a challenge not only for itself but for the whole industry. Accordingly, the Company has decided to commence the Business Alliance with DIJET INDUSTRIAL, which is also developing an alloy named “Cermetal” that does not contain tungsten or cobalt, to expand sales channels for alloy products developed by each company that reduce the use of tungsten and cobalt by leveraging both companies’ sales networks. Through the Business Alliance, we aim to maximize the use of each other’s strengths and resources to enhance the recognition of “STN30” and “Cermetal” as alternative materials to cemented carbide, as well as enhance our mutual corporate value by reducing geopolitical risks and expanding profits.

2. Details of Business Alliance

In the first stage of the Business Alliance, DIJET INDUSTRIAL will supply the Company with “Cermetal” manufactured by itself, and the Company will then sell “Cermetal” to customers either as is or after processing them into tools and molds. Through this initiative, we aim to expand sales channels by leveraging both companies’ sales networks.

In addition, while promoting the initiatives in the first stage, the Company and DIJET INDUSTRIAL will also consider expanding sales channels for “STN30” manufactured by the Company by leveraging both companies’ sales networks.

3. Overview of Business Alliance partner

(1)	Company name	DIJET INDUSTRIAL CO., LTD.		
(2)	Address	2-1-18, Kami-Higashi, Hirano-ku, Osaka-shi, Osaka, Japan.		
(3)	Job title and name of representative	Representative Director and President Ayumu Ikezumi		
(4)	Description of business	Manufacturing and sales of cemented carbide tools		
(5)	Capital stock	3,099 million 190 thousand yen		
(6)	Date of establishment	December 1950 (Hyakunen Kogyo Co., Ltd.), June 1954 (renamed DIJET INDUSTRIAL CO., LTD.)		
(7)	Major shareholders and their ownership percentages	(As of March 31, 2026) Dijet Supplier Shareholding Association 8.88% Dijet Client Supplier Shareholding Association 6.19% SilverAlloy Co., Ltd. 4.94%		
(8)	Relationship between the Company and DIJET INDUSTRIAL	Capital relationship	There are no items that should be included.	
		Personnel relations	There are no items that should be included.	
		Business relationship	There are no items that should be included.	
		Status as a related company	There are no items that should be included.	
(9)	DIJET INDUSTRIAL’s consolidated operating results and financial position for the past three fiscal years			
	Fiscal period	FY3/2024	FY3/2025	FY3/2026
	Consolidated net assets	7,804 million yen	7,939 million yen	9,500 million yen
	Consolidated total assets	16,467 million yen	15,955 million yen	17,283 million yen

Consolidated net assets per share	2,626.28 yen	2,671.63 yen	3,197.17 yen
Consolidated net sales	8,344 million yen	8,793 million yen	9,292 million yen
Consolidated operating profit	112 million yen	219 million yen	648 million yen
Consolidated ordinary profit	174 million yen	195 million yen	687 million yen
Net profit attributable to owners of parent	(130 million yen)	205 million yen	783 million yen
Consolidated net profit per share	(44.07 yen)	69.13 yen	263.77 yen
Dividend per share	25.0 yen	25.0 yen	55.0 yen

4. Schedule of Business Alliance

(1) Date of Board of Directors resolution	June 24, 2026
(2) Execution date of business alliance agreement	June 26, 2026
(3) Effective date of business alliance	June 26, 2026

5. Future outlook

The Company currently expects that the impact of this Business Alliance on its consolidated results for the fiscal year ending March 31, 2027 will be immaterial. However, if any matters requiring disclosure arise in the future, the Company will promptly disclose them.