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Securities code: 6167

June 5, 2026
(Date of commencement of measures for
electronic provision: June 1, 2026)

To Shareholders with Voting Rights:

Yoshikazu Haruta
Representative Director and President
Fuji Die Co., Ltd.
2-17-10, Shimomaruko, Ota-ku,
Tokyo, Japan

**NOTICE OF
THE 70th ANNUAL GENERAL MEETING OF SHAREHOLDERS**

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

We hereby inform you that the 70th Annual General Meeting of Shareholders of Fuji Die Co., Ltd. (the “Company”) will be held as described below.

In convening this General Meeting of Shareholders, the Company has taken measures for electronic provision, and the matters subject to measures for electronic provision have been posted on the following website on the Internet.

The Company’s website: <https://www.fujidie.co.jp/en/ir/news>

In addition to the above, the matters have been posted on the following website on the Internet.

Tokyo Stock Exchange website (TSE Listed Company Search):
<https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show>

(Please access the TSE website shown above, enter “Fuji Die” in the “Issue name (company name)” field, or the Company’s securities code “6167” in the “Code” field to search, select “Basic information” and “Documents for public inspection/PR information” in this order, and confirm “Notice of General Shareholders Meeting/Informational Materials for a General Shareholders Meeting” indicated under “Filed information available for public inspection.”)

In lieu of attending the meeting in person, you may exercise voting rights in writing or by electromagnetic means (the Internet, etc.). Please review the Reference Documents for the General Meeting of Shareholders described in the matters subject to measures for electronic provision and follow the “Instructions for the Exercise of Voting Rights” to exercise your voting rights no later than 5:00 p.m. on Tuesday, June 23, 2026, Japan time.

1. Date and Time: Wednesday, June 24, 2026 at 10:00 a.m. Japan time
(Reception starts at 9:30 a.m.)

2. Place: LIMONA Banquet Room, 3rd Floor, PLAZA APEA
3-5, Nishi-kamata 8-chome, Ota-ku, Tokyo, Japan
*Please note that the floor of the venue is different from last time.

3. Meeting Agenda:

- Matters to be reported:**
1. The Business Report and Consolidated Financial Statements for the Company's 70th Fiscal Year (April 1, 2025 - March 31, 2026) and results of audits by the Accounting Auditor and the Audit & Supervisory Committee of the Consolidated Financial Statements
 2. Non-consolidated Financial Statements for the Company's 70th Fiscal Year (April 1, 2025 - March 31, 2026)

Proposals to be resolved:

- Proposal 1:** Appropriation of Surplus
Proposal 2: Election of Nine (9) Directors (Excluding Directors who are Audit and Supervisory Committee Members)

- If you attend the meeting on the day of the meeting, you are kindly requested to present the enclosed voting rights exercise form at the reception desk at the meeting venue.
- No souvenir will be distributed on the day of the meeting. We would appreciate your kind understanding.
- In accordance with laws and regulations and provisions of the Articles of Incorporation of the Company, the following matters subject to measures for electronic provision have been omitted in paper-based documents delivered in response to a request for delivery of documents. The Audit & Supervisory Committee and the Accounting Auditor have audited the documents subject to audit, including the following matters.
 - (1) "Consolidated Statements of Changes in Net Assets" and "Notes to Consolidated Financial Statements" in the Consolidated Financial Statements
 - (2) "Non-consolidated Statements of Changes in Net Assets" and "Notes to Non-consolidated Financial Statements" in the Non-consolidated Financial Statements
- Paper-based documents containing Reference Documents for the General Meeting of Shareholders will be sent to those shareholders who have not requested delivery of paper-based documents, in addition to the matters required by laws and regulations.
- Should the matters subject to measures for electronic provision require revisions, the revised versions will be posted on each website where these matters are posted.
- The Company will discontinue sending a Notice of Resolution of Annual General Meeting of Shareholders and instead post the result of the meeting on its website.
- Should any major changes arise to the operation or the venue of the meeting due to future conditions, we will notify such changes on the Company's website:
<https://www.fujidie.co.jp/>

Acceptance of Questions in Advance

We will accept your questions by e-mail for this Annual General Meeting of Shareholders. Details are as described below.

- How to contact: Please send an e-mail stating required information and your questions to the following e-mail address.
[E-mail address] sokai@fujidie.co.jp
[Required information]
 - a. Your shareholder No. (printed on the voting rights exercise form)
 - b. Your name
 - c. Your address
 - d. Questions (Please describe the points in brief.)
- Acceptance period of questions in advance: until 5:00 p.m. on Wednesday, June 17, 2026
- Among the questions accepted in advance, we will answer on the day of the meeting questions related to the purpose of the meeting and those deemed to be of great interest to shareholders to which the Company is able to answer.
- We do not guarantee that all the questions will be answered. Please also note that we will not answer the questions on an individual basis.
- The above-mentioned e-mail address will become invalid upon expiry of the acceptance period.

Instructions for the Exercise of Voting Rights

Please review the Reference Documents for the General Meeting of Shareholders described in the matters subject to measures for electronic provision and exercise your voting rights by either of the following methods.

Exercise of voting rights via the Internet, etc.

Please follow the instructions on the next page and indicate your vote for or against the proposals. For details, please refer to the next page.

Deadline: 5:00 p.m. on Tuesday, June 23, 2026

Exercise of voting rights in writing

Please indicate your vote for or against the proposals on the enclosed voting rights exercise form and return it by mail so that it is received by the Company's shareholder register administrator by the deadline.

Deadline: 5:00 p.m. on Tuesday, June 23, 2026

Attending the meeting

Please bring with you the enclosed voting rights exercise form and submit it at the reception desk.

Date and time: Wednesday, June 24, 2026 at 10:00 a.m. Japan time (Reception starts at 9:30 a.m.)

How to fill in the voting rights exercise form

Please cut this part out and return by post.

Please indicate your vote for or against the proposals here.

Proposal 1

- ▶ If you approve: Circle “賛” [Approve]
- ▶ If you disapprove: Circle “否” [Disapprove]

Proposal 2*

- ▶ If you approve all candidates: Circle “賛” [Approve]
- ▶ If you disapprove all candidates: Circle “否” [Disapprove]

* If you vote differently for any candidate(s), please specify the applicable candidate(s) by their number.

Precautions for handling of voting rights exercised

- If there is no indication of a vote for or against a specific proposal on the voting rights exercise form, it shall be deemed as an indication of approval of that proposal.
- If you exercise your voting rights both in writing and via the Internet, the voting rights exercised via the Internet will be deemed valid.
- If you exercise your voting rights multiple times via the Internet, etc., the most recent voting rights exercised will be deemed valid.

Introduction of Electronic Voting System Platform

Institutional investors may exercise their voting rights by electromagnetic means, using the Electronic Voting System Platform operated by ICJ, Inc.

Instructions for the Exercise of Voting Rights via the Internet, etc.

By scanning the QR Code with your smartphone

By scanning the “Login QR Code,” you can log in to the website without having to enter “login ID” and “temporary password.”

1. Scan the QR code

“Login QR Code” is here.

Voting rights exercise form stub (right side)

Scan the “Login QR Code” printed on the enclosed voting rights exercise form stub (right side) with your smartphone.

* “QR code” is a registered trademark of DENSO WAVE INCORPORATED.

2. After that, please follow the on-screen instructions to indicate your vote for or against the proposals.

By entering login ID and temporary password

Voting rights exercise website: <https://evote.tr.mufg.jp/>

1. Access the voting rights exercise website.

Click “To the next page”

2. Enter “login ID” and “temporary password” printed on the voting rights exercise form stub (right side).

Click “Log in”

After that, please follow the on-screen instructions to indicate your vote for or against the proposals.

For inquiries about the voting rights exercise system, etc.:

Securities Agency Division (Help Desk)

Mitsubishi UFJ Trust and Banking Corporation

Telephone: 0120-173-027 (toll free)

(Business hours: 9:00 a.m. to 9:00 p.m.)

Precautions:

- The service is suspended from 2:30 a.m. to 4:30 a.m. every day.
- Any costs incurred for using the voting rights exercise website, including connection fees and communication fees, shall be borne by the shareholders.

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Appropriation of Surplus

The Company considers making stable dividend payments continuously to shareholders to be one of its key management challenges.

The Company's basic policy for the dividend policy is to distribute profits appropriately by comprehensively considering its profit condition, future business development and other factors. For the dividend during the term of "Medium-term Management Plan 2026," taking into account its financial condition and operating results, it aims to pay dividend on the target of "dividend on equity (DOE) of 4%."

Based on this basic policy, with regard to the year-end dividend for the fiscal year under review, the Company proposes as follows:

Type of dividend property:

Cash

Matters concerning the allocation of dividend property and the total amount:

40 yen per share of common stock of the Company

for a total of 783,145,760 yen

Effective date of distribution of surplus:

June 25, 2026

Proposal 2: Election of Nine (9) Directors (Excluding Directors who are Audit and Supervisory Committee Members)

The terms of office of all ten (10) Directors (excluding Directors who are Audit and Supervisory Committee Members) will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the Company proposes the election of nine (9) Directors (excluding Directors who are Audit and Supervisory Committee Members).

This proposal has been determined by the Board of Directors following consultation with the Nomination and Compensation Committee, which is comprised by a majority of independent Outside Directors. The Audit and Supervisory Committee has determined that each candidate is appropriate as a candidate based on the assessment on the candidate's business performance and execution of duties during the fiscal year under review.

The candidates for Director (excluding Directors who are Audit and Supervisory Committee Members) are as follows:

No.	Name	Current positions and responsibilities at the Company
1	Yoshikazu Haruta [Reappointment]	Representative Director and President
2	Masanobu Tsuda [Reappointment]	Managing Director, Division Director of Overseas Business Division
3	Mamoru Shinomiya [Reappointment]	Director, Division Director of Technical Development Division
4	Kazuyuki Mawatari [Reappointment]	Director, Division Director of Quality Assurance Division
5	Yasuhiro Matsuoka [Reappointment]	Director, Division Director of Sales Division
6	Masao Takayasu [Reappointment]	Director, Division Director of Administration Division
7	Nobuhisa Watake [Reappointment]	Director, Division Director of Production Division
8	Ichiro Uchida [Reappointment] [Outside] [Independent]	Director
9	Noriyoshi Ueda [Reappointment] [Outside] [Independent]	Director

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
1	<p>Yoshikazu Haruta (November 26, 1963)</p> <p>[Reappointment]</p> <p>[Attendance at the Board of Directors meetings] 100% 16/16</p>	<p>April 1987 Joined the Company</p> <p>June 2007 General Manager of Financial Operations Department, Administration Division</p> <p>August 2010 General Manager of Corporate Planning Department, Administration Division</p> <p>March 2014 Deputy Division Director of Administration Division and General Manager of Corporate Planning Department</p> <p>June 2015 Director, Deputy Division Director of Administration Division and General Manager of Corporate Planning Department</p> <p>August 2015 Director, General Manager of Corporate Planning Department</p> <p>August 2017 Director, Division Director of Administration Division and General Manager of Corporate Planning Department</p> <p>August 2017 Director, Division Director of Administration Division and Division Director of Corporate Planning Division</p> <p>December 2017 Director, Division Director of Administration Division</p> <p>June 2018 Managing Director, Division Director of Administration Division</p> <p>July 2023 Senior Managing Director, Division Director of Administration Division</p> <p>January 2024 Representative Director and President (current position)</p>	43,425
<p>[Reason for nomination as candidate for Director]</p> <p>Mr. Yoshikazu Haruta assumed the post of Director in June 2015. He has served as Division Director responsible for corporate planning, accounting, general affairs, and human resources and has extensive business experience and insights into overall corporate management, administration and operation of the Company. Since his appointment as Representative Director and President in January 2024, he has been leading overall corporate management, demonstrating strong leadership in doing so. Determining that he is the best person for contributing to sustainable improvement of corporate value going forward, the Company proposes his reelection as Director.</p>			

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
2	<p>Masanobu Tsuda (August 25, 1965)</p> <p>[Reappointment]</p> <p>[Attendance at the Board of Directors meetings] 100% 16/16</p>	<p>April 1988 Joined the Company</p> <p>December 2008 General Manager of Market Development Department, Production Development Division</p> <p>August 2010 General Manager of Sales Department, East Japan Business Unit</p> <p>April 2013 General Manager of Export Department, Sales Division</p> <p>June 2015 Deputy Division Director of Sales Division and General Manager of Export Department</p> <p>October 2015 Deputy Division Director of Sales Division and General Manager of Sales Administration Department</p> <p>April 2020 Deputy Division Director of Sales Division and General Manager of Overseas Business Management Department</p> <p>June 2020 Director, Deputy Division Director of Sales Division and General Manager of Overseas Business Management Department</p> <p>November 2020 Director, Division Director of Sales Division</p> <p>July 2023 Director, Division Director of Overseas Business Division</p> <p>January 2024 Managing Director, Division Director of Overseas Business Division (current position)</p>	27,867
<p>[Reason for nomination as candidate for Director]</p> <p>Mr. Masanobu Tsuda assumed the post of Director in June 2020. He has served as Division Director of the Sales Division and has years of experience in managing and supervising sales departments of the Group. In addition, having led the overseas business, he is well versed in local affairs and has extensive experience, knowledge, and connections among customers and the like. Determining that he is one of the best persons for contributing to sustainable improvement of corporate value, the Company proposes his reelection as Director.</p>			

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
3	Mamoru Shinomiya (June 5, 1967) [Reappointment] [Attendance at the Board of Directors meetings] 100% 16/16	April 1994 Joined the Company July 2012 Head of Development Center, Production Development Division March 2014 General Manager of Product Development Department, Development Center, Technical Development Division December 2014 Head of Development Center, Technical Development Division and General Manager of Product Development Department March 2019 Deputy Division Director of Technical Development Division, Head of Development Center and General Manager of Product Development Department April 2020 Division Director of Technical Development Division, Head of Development Center and General Manager of Product Development Department June 2020 Director, Division Director of Technical Development Division, Head of Development Center and General Manager of Product Development Department July 2020 Director, Division Director of Technical Development Division (current position)	28,415
[Reason for nomination as candidate for Director] Mr. Mamoru Shinomiya assumed the post of Director in June 2020. He is serving as Division Director in charge of technical development and has extensive business experience and insights into the Company's technical development. Determining that he is one of the best persons for contributing to sustainable improvement of corporate value, the Company proposes his reelection as Director.			

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
4	Kazuyuki Mawatari (December 31, 1967) [Reappointment] [Attendance at the Board of Directors meetings] 100% 16/16	April 1990 Joined the Company November 2013 Deputy Head of Manufacturing Plant, Okayama Manufacturing Plant, West Japan Business Unit and Manager of Metallurgy Section October 2016 Head of Okayama Manufacturing Plant, Production Control & Management Center, Production Division and Manager of Inspection Section July 2019 Deputy Division Director of Production Division and Head of Production Control & Management Center May 2021 Division Director of Production Division and Head of Production Control & Management Center June 2021 Director, Division Director of Production Division and Head of Production Control & Management Center December 2021 Director, Division Director of Production Division July 2023 Director, Division Director of Production Division and Head of Production Control & Management Center November 2023 Director, Division Director of Production Division and General Manager of Production Control Department July 2024 Director, Division Director of Production Division January 2025 Director, Division Director of Quality Assurance Division (In charge of Production Division) June 2025 Director, Division Director of Quality Assurance Division (current position)	33,355
<p>[Reason for nomination as candidate for Director]</p> <p>Mr. Kazuyuki Mawatari assumed the post of Director in June 2021. While serving as Division Director in charge of production and engaging in production activities for years, he also has engaged in research and development and planning activities and has extensive knowledge based on his wide range of experience. Determining that he is one of the best persons for contributing to sustainable improvement of corporate value, the Company proposes his reelection as Director.</p>			

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
5	Yasuhiro Matsuoka (April 13, 1968) [Reappointment] [Attendance at the Board of Directors meetings] 100% 16/16	<p>April 1991 Joined the Company</p> <p>August 2010 General Manager of Production Engineering Department, Kyushu Business Unit</p> <p>March 2014 Head of Kumamoto Manufacturing Plant, Production Control & Management Center, Production Division</p> <p>September 2017 Head of Koriyama Manufacturing Plant, Production Control & Management Center, Production Division</p> <p>December 2021 Deputy Division Director of Production Division and Head of Production Control & Management Center</p> <p>June 2022 Director, Deputy Division Director of Production Division and Head of Production Control & Management Center</p> <p>July 2023 Director, Division Director of Sales Division (current position)</p>	29,826
<p>[Reason for nomination as candidate for Director]</p> <p>Mr. Yasuhiro Matsuoka assumed the post of Director in June 2022. He has engaged in production activities for years, leading productivity innovation activities at the Company. Since July 2023, he has served as Division Director of the Sales Division. He has extensive business experience and insights into manufacturing and sales. Determining that he is one of the best persons for contributing to sustainable improvement of corporate value, the Company proposes his reelection as Director.</p>			
6	Masao Takayasu (January 1, 1960) [Reappointment] [Attendance at the Board of Directors meetings] 100% 16/16	<p>April 1982 Joined NEC Corporation</p> <p>April 2017 Joined the Company</p> <p>October 2018 General Manager of Human Resources Department, Administration Division</p> <p>April 2023 Deputy Division Director of Administration Division</p> <p>July 2023 Deputy Division Director of Administration Division and General Manager of Information System Department</p> <p>January 2024 Division Director of Administration Division and General Manager of Information System Department</p> <p>April 2024 Division Director of Administration Division</p> <p>June 2024 Director, Division Director of Administration Division</p> <p>October 2024 Director, Division Director of Administration Division and General Manager of Information System Department</p> <p>July 2025 Director, Division Director of Administration Division (current position)</p>	9,410
<p>[Reason for nomination as candidate for Director]</p> <p>Mr. Masao Takayasu assumed the post of Director in June 2024. He has engaged in human resources and general affairs activities for years, leading the overall talent strategy of the Company, including recruitment, development, allocation and treatment of talent, as well as improvement of employee engagement. In addition, having worked for development of information infrastructure and served as Division Director in charge of administration, he has extensive business experience and high-level insights into corporate management and administration. Determining that he is one of the best persons for contributing to sustainable improvement of corporate value, the Company proposes his reelection as Director.</p>			

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions		Number of shares of the Company held
7	Nobuhisa Watake (February 4, 1970) [Reappointment] [Attendance at the Board of Directors meetings] 100% 11/11	April 1991 May 2015 August 2015 January 2023 July 2024 January 2025 June 2025 July 2025	Joined the Company EXECUTIVE ADVISOR, FUJILLOY (THAILAND) CO., LTD MANAGING DIRECTOR, FUJILLOY (THAILAND) CO., LTD Head of Kumamoto Manufacturing Plant, Production Control & Management Center, Production Division Deputy Division Director of Production Division and General Manager of Production Engineering Department Division Director of Production Division and General Manager of Production Engineering Department Director, Division Director of Production Division and General Manager of Production Engineering Department Director, Division Director of Production Division (current position)	7,280
[Reason for nomination as candidate for Director] Mr. Nobuhisa Watake assumed the post of Director in June 2025. He has been engaged in production activities for years as Division Director of the Production Division. He has contributed to the development of the Company's manufacturing framework through his high level of expertise in manufacturing and processing technologies. In addition, he has experience serving a managing director of an overseas subsidiary and has extensive experience into overall corporate management. Determining that he is one of the best persons for contributing to the sustainable improvement of corporate value, the Company proposes his reelection as Director.				
8	Ichiro Uchida (March 26, 1954) [Reappointment] [Attendance at the Board of Directors meetings] 100% 16/16 [Attendance at Audit & Supervisory Board meetings] 100% 4/4	April 1976 June 2005 June 2008 June 2010 November 2015 July 2016 April 2020 May 2020 June 2021 June 2025	Joined The Norinchukin Bank Director of Kyodo Credit Service Co., Ltd. Executive Officer of Mitsubishi UFJ NICOS Co., Ltd. Full-time Auditor, ONODA CHEMICAL INDUSTRY CO., LTD. Director of Public Interest Incorporated Association Japan Audit & Supervisory Board Members Association Joined Hutech norin Co., Ltd. Joined Travel Book., Inc Full-time Audit & Supervisory Board Member of Travel Book., Inc Audit & Supervisory Board Member of the Company Director (current position)	-
[Reason for nomination as candidate for Outside Director and expected roles] Mr. Ichiro Uchida has professional experience in financial institutions, as well as extensive experience and high-level insights as a director and audit & supervisory board member. Determining that he will be able to appropriately perform his duties as Outside Director, the Company proposes his reelection as Outside Director.				

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
9	Noriyoshi Ueda (July 11, 1956) [Reappointment] [Attendance at the Board of Directors meetings] 100% 16/16	<p>April 1979 Joined Canon Inc.</p> <p>March 2006 Director of Canon Finetech, Inc. (currently Canon Finetech Nisca Inc.)</p> <p>March 2011 Managing Director of Canon Finetech, Inc. (currently Canon Finetech Nisca Inc.)</p> <p>January 2012 President and Representative Director of Nisca Corporation (currently Canon Finetech Nisca Inc.)</p> <p>July 2017 Director of Canon Finetech Nisca Inc.</p> <p>June 2022 Director of the Company (current position)</p>	-
<p>[Reason for nomination as candidate for Outside Director and expected roles]</p> <p>Mr. Noriyoshi Ueda has extensive experience and broad knowledge as a corporate manager and is well versed in manufacturing, from development to production. Anticipating that he will utilize his knowledge and experience in supervising and other activities for its management, the Company proposes his reelection as Outside Director.</p>			

- Notes:
1. There are no special interests between each candidate and the Company.
 2. Mr. Ichiro Uchida and Mr. Noriyoshi Ueda are candidates for Outside Directors.
 3. Mr. Ichiro Uchida currently serves as Outside Director, and he will have served as such for one (1) year at the conclusion of this General Meeting of Shareholders. In addition, he has served as Audit & Supervisory Board Member of the Company in the past.
 4. Mr. Noriyoshi Ueda currently serves as Outside Director, and he will have served as such for four (4) years at the conclusion of this General Meeting of Shareholders.
 5. The Company has entered into limited liability agreements with Mr. Ichiro Uchida and Mr. Noriyoshi Ueda to ensure they can fully perform their expected roles. If the reelection of Mr. Ichiro Uchida and Mr. Noriyoshi Ueda is approved, the Company intends to renew the said agreements with them. The outline of the details of the agreement is as follows:
 - If Outside Director becomes liable for damages due to neglect of his or her duties as stipulated in Article 423, Paragraph 1 of the Companies Act, he or she shall be liable for damages within the minimum liability amount stipulated in Article 425, Paragraph 1 of the same Act, provided that the Outside Director has acted in good faith and without gross negligence in execution of the duty that caused the liability.
 6. The Company has concluded a directors and officers liability insurance agreement stipulated in Article 430-3, Paragraph 1 of the Companies Act with an insurance company. If this proposal is approved as originally proposed and each candidate is appointed to the position of Director, each candidate will be insured under this insurance agreement. The outline of the said insurance agreement is shown in “4. Matters Regarding Company Officers, (3) Outline of the Directors and Officers Liability Insurance Agreement” in the Business Report. The Company intends to renew the said insurance agreement with the same conditions at the next renewal.
 7. The Company has designated Mr. Ichiro Uchida and Mr. Noriyoshi Ueda as independent officers as defined by the rules of the Tokyo Stock Exchange, Inc. and has filed a notification as such, and they will continue to serve as independent officers if their reelection is approved.
 8. The number of shares of the Company held by each candidate for Director is based on their ownership status as of March 31, 2026.

(Reference) Skills matrix of the Board of Directors after this Annual General Meeting of Shareholders

If Proposal 2 is approved and resolved, the experience and expertise of members of the Board of Directors will be as follows.

Position	Name	Independent / Outside	Nomination and Compensation Committee	Experience and specialty								
				Corporate manage- ment in general	Sales and marketing	Production and Engineer- ing	Research and develop- ment	Global business	Accounting and financing	Legal affairs and compliance	ESG	
Director (excluding Directors who are Audit and Supervisory Committee Members)	Inside	Yoshikazu Haruta	Member	●				●	●	●	●	
		Masanobu Tsuda		●	●			●				
		Mamoru Shinomiya		●	●		●				●	
		Kazuyuki Mawatari		●		●	●					
		Yasuhiro Matsuoka		●	●	●						
		Masao Takayasu		●						●	●	
		Nobuhisa Watake		●	●	●		●				
	Outside	Ichiro Uchida	★	Chair/Member	●				●	●	●	●
		Noriyoshi Ueda	★	Member	●		●	●				
Directors who are Audit and Supervisory Committee Members	Inside	Takahiro Kotani		●	●			●				
		Outside	Yasushi Eguchi	★	Observer				●	●	●	
	Michiko Nakamura	★	Observer						●	●		