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May 15, 2026

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(Securities code: 6167, TSE Prime Market)
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Notice Concerning Commencement of Discussions Toward Business Alliance with DIJET INDUSTRIAL CO., LTD.

Fuji Die Co., Ltd. (the “Company”) announces that at the meeting of the Board of Directors held today, the Company resolved to commence discussions toward a business alliance (the “Business Alliance”) with DIJET INDUSTRIAL CO., LTD. (“DIJET INDUSTRIAL”) regarding alloys that reduce the use of critical minerals such as tungsten and cobalt.

1. Purpose of discussions toward Business Alliance

The Company and DIJET INDUSTRIAL have each been engaged in manufacture and sales of cemented carbide tools and molds, and both have supported global manufacturing for more than three quarters of a century. However, as has been reported in the news recently, the supply and demand situation and price fluctuations of tungsten, the primary raw material for cemented carbide, have been affected by China's tightening of export controls on critical minerals, and the business environment surrounding our industry is becoming increasingly uncertain.

Ever since China announced export restrictions on critical minerals including tungsten on February 4, 2025, the Company has continued its efforts to maintain the stable supply of carbide wear-resistant tools and molds to its customers. Additionally, in October 2025, it launched a recycling business for carbide wear-resistant tools and molds to make effective use of limited critical minerals.

Furthermore, the Company has long been working on the development of new alloys based on the concept of minimizing the use of tungsten and cobalt, which are susceptible to geopolitical risks. In March 2023, it developed and launched “ST60”, and in October 2025, it developed and began sales of “STN30”, which offers greater wear resistance.

As the Company move forward with these initiatives, it views the mitigation of geopolitical risks as a challenge not only for itself but for the whole industry. Therefore, the Company decided to commence discussions toward the Business Alliance with DIJET INDUSTRIAL, which is also developing an alloy named “Cermetal” that does not

contain tungsten or cobalt. Through the Business Alliance, we aim to maximize the use of each other's strengths and resources to mitigate geopolitical risks, expand our revenue, and enhance our mutual corporate value.

2. Details of discussions toward Business Alliance

The Company and DIJET INDUSTRIAL plan to commence discussions on expanding sales channels by integrating both companies' sales networks for alloys developed by each company that reduce the use of critical minerals such as tungsten and cobalt.

3. Overview of Business Alliance partner

(1) Company name	DIJET INDUSTRIAL CO., LTD.
(2) Address	2-1-18, Kami-Higashi, Hirano-ku, Osaka-shi, Osaka, Japan.
(3) Job title and name of representative	Representative Director and President Ayumu Ikezumi
(4) Description of business	Manufacturing and sales of cemented carbide tools
(5) Capital stock	3,099 million 190 thousand yen
(6) Date of establishment	December 1950 (Hyakunen Kogyo Co., Ltd.), June 1954 (renamed DIJET INDUSTRIAL CO., LTD.)

4. Future outlook

The Company will disclose the impact of the Business Alliance on its financial results for the fiscal year ending March 31, 2027 timely and appropriately in accordance with the timely disclosure standards, as discussions toward the Business Alliance progress.